

*Central*  
**LOCAL HEALTH INTEGRATION NETWORK**  
**RÉSEAU LOCAL D'INTÉGRATION DES SERVICES DE SANTÉ**  
*du Centre*

140 Allstate Parkway  
Suite 210  
Markham, ON  
L3R 5Y8  
Tel: 905-948-1872  
Fax: 905-948-8011  
Toll Free: 1-866-392-5446  
<http://www.lhins.on.ca>

140, Allstate Parkway  
bureau 210  
Markham, ON  
L3R 5Y8  
Tél: 905-948-1872  
Télé: 905-948-8011  
Sans frais: 1-866-392-5446  
<http://www.lhins.on.ca>

# CEO REPORT

## MAY 22, 2007

**CEO REPORT  
MAY 22, 2007  
TABLE OF CONTENT**

<b>1.0 MINISTRY OF HEALTH.....</b>	<b>3</b>
1.1 Vaughan Health Care Centre (APPENDIX 1.1) .....	3
1.2 Wait Times Announcement (APPENDIX 1.2) .....	3
1.3 Celebrating Innovations in Health Care Expo – May 23/24, 2007 (APPENDIX 1.3) .....	3
1.4 2007/2008 Hospital Accountability Agreements (HAA)Update.....	4
1.5 Final Schedule for LHIN-Specific Meetings Regarding Accountability Agreements .....	4
1.6 2007/2008 Quarterly Reports.....	5
<b>2.0 LEGISLATIVE UPDATES.....</b>	<b>5</b>
2.1 New LHIN Regulation Supports French Language (APPENDIX 2.1) .....	5
2.2 Regulated Health Professions Act, 1991 .....	5
<b>3.0 CENTRAL LHIN UPDATES.....</b>	<b>6</b>
3.1 2006/2007 4 <sup>th</sup> Quarter Report (APPENDIX 3.1) .....	6
3.2 Compliance Declaration (APPENDIX 3.2).....	6
3.3 2007/2008 Business Plan .....	6
3.4 Doorways to Care Proposal.....	6
3.5 Diversity & Inclusion Workshop .....	6
3.6 Palliative/End-of-Life Care Network .....	7
<b>4.0 TRANSFER PAYMENT AGENCIES.....</b>	<b>7</b>
4.1 Stevenson Memorial Hospital (APPENDIX 4.1).....	7
4.2 York Central Hospital Proposal - Vaughan Health Care Foundation (APPENDIX 4.2) .....	7
4.3 Humber River Regional Hospital – Humber River Health Coalition (APPENDIX 4.3).....	8
4.4 IHSP Review by Mental Health Associations (APPENDIX 4.4).....	8
<b>APPENDICES.....</b>	<b>9</b>

**CEO REPORT  
MAY 22, 2007**

**1.0 MINISTRY OF HEALTH**

**1.1 Vaughan Health Care Centre (APPENDIX 1.1)**

On April 27, 2007, the Minister of Health and Long-Term Care and Finance Minister Greg Sorbara announced the decision to move forward with planning new hospital services for the city of Vaughan. The Central LHIN and the Vaughan Health Care will work together with the community and local health service providers, to assess how the new facility can best meet the growing and future health needs of patients and their families.

The development of the new health care facility will begin with the service level planning and an assessment of capital needs for the new hospital. While the Vaughan Health Care Foundation will work with the community to spearhead the development of the facility, the Central LHIN will provide advice on governance and capital planning for future operations in Vaughan.

**1.2 Wait Times Announcement (APPENDIX 1.2)**

On April 27, 2007, Ontario Minister of Health and Long-Term Care announced funding for an additional 465,000 medical procedures in support of the provincial wait time strategy. The government is investing \$281.8 million during 2007/08 to increase the total hip and knee joint replacements, cataract surgeries, cardiac procedures, cancer surgeries, MRI exams, and CT exams:

- \$94.3 million for 12,429 more total hip and knee joint replacements;
- \$23.7 million for 33,225 more cataract surgeries;
- \$80.8 million for 117,664 more cardiac procedures;
- \$39.1 million for 6,199 more cancer surgeries;
- \$38.8 million for 223,773 more MRI exams; and
- \$5.1 million for 71,859 more CT exams.

In addition to these key services, the government will be working to reduce wait times for paediatric surgeries this year as well.

Central LHINs allocation for the entire year for extra cancer surgeries, cardiac procedures, hip and knee, cataract, MRI and CTs is \$32,291,781.

**1.3 Celebrating Innovations in Health Care Expo – May 23/24, 2007 (APPENDIX 1.3)**

This year's *Celebrating Innovations in Health Care Expo 2007* is scheduled at the National Exhibition on May 23/24, 2007. The expo is a showcase of innovative solutions and projects supporting health care system renewal in Ontario. This event is an opportunity to share and learn about current achievements and unique approaches underway in communities across the province as they relate to the government's transformation strategies around primary care, wait times, critical care, information management and Local Health Integration Networks, as well as innovations underway in other health care areas such as mental health, long-term care, and public health. The expo presents a unique occasion for collectively acknowledging the system's successes around the delivery of patient-focused and integrated health care services.

On Wednesday, May 23, 2007 from 1:30-3:00 p.m. in the Lounge, there is a LHIN “Meet and Greet” session where expo attendees will have the opportunity to connect and meet with Central LHIN representatives. Board members are welcome to attend.

The following innovative projects in Central LHIN were selected to be showcased during the expo:

<b>Organization</b>	<b>Innovative Project</b>	<b>Theme</b>
Central Local Health Integration Network (LHIN) Health Human Resources Committee	Central LHIN Human Resources Collaboration	Innovations in Health Human Resources
COTA Health	Innovating Mental Health Practice in the Community	Improving Quality and Patient Safety
Humber River Regional Hospital (HRRH)	Rapid Response Tool Kit to Infectious Outbreaks	Improving Quality and Patient Safety
Humber River Regional Hospital, Griffin Centre and Toronto District School Board	Working Together Across Systems Child & Adolescent	Innovations in Health Promotion
Markham Stouffville Hospital	Medication Reconciliation at Hospital Admission	Improving Quality and Patient Safety
North York General, Markham Stouffville and York Centre Hospitals (partnership)	Total Joint Assessment Centre	Improving Efficiency Through Process Redesign
St. John’s Rehab Hospital	IRIDE in Ethics: A Decision-making Consultation	Improving Quality and Patient Safety

Central LHIN is scheduled to host a workshop: *Strengthening Connections Between Long-Term Care and the Rest of the Health Care System* on May 23, 2007 at 3:00 p.m.

The schedule and list of workshops are included in the appendices. For further details regarding the expo visit the Ministry’s website at: [http://www.health.gov.on.ca/transformation/innovation/expo\\_07/expo\\_07\\_mn.html](http://www.health.gov.on.ca/transformation/innovation/expo_07/expo_07_mn.html).

#### **1.4 2007/2008 Hospital Accountability Agreements (HAA) Update**

The Provincial negotiations for the 2007/2008 Hospital Accountability Agreements are complete. There are 140 hospitals that have signed their agreements and six in the final stage of having their agreement signed. One hospital in Central LHIN has not signed their agreement.

The Ministry is now identifying lessons learned and is working with the LHINs to streamline and improve the process for 2008/09. Details will be available in June 2007, when the latest iteration of the HAPS Guidelines is expected to be released.

#### **1.5 Final Schedule for LHIN-Specific Meetings Regarding Accountability Agreements**

The Ministry of Health and Long-Term Care is holding *LHIN-Specific Meetings* to discuss Performance Targets, IHSP Priorities and Allocations. The Central LHIN meeting was scheduled on May 14, 2007.

Key dates are:

- May 22<sup>nd</sup>, 23<sup>rd</sup>, 29<sup>th</sup> and 30<sup>th</sup> – Remaining Joint Accountability Development Team (ADT) meetings.
- May 31<sup>st</sup> – Drafting complete, approved by Joint Accountability Team.
- June 29<sup>th</sup> – ratification by all 14 LHIN Boards, Ministry approval.

## **1.6 2007/2008 Quarterly Reports**

The Ministry of Health and Long-Term Care has distributed the 2007/2008 Quarterly Report Template, the financial tables for the Quarterly Report and the Quarterly Report Instructions.

As a result of the feedback from and discussions at the April 19, 2007 Knowledge Transfer sessions, the Quarterly Reports have been modified from the content presented at that forum. There may be further adjustments and fine-tuning to the materials presented in future quarters, as a result of ongoing dialogue with the LHINs. Web based applications are being developed for reporting; however they may not be available for the Q1 report.

## **2.0 LEGISLATIVE UPDATES**

### **2.1 New LHIN Regulation Supports French Language (APPENDIX 2.1)**

On May 5, 2007, Regulation 162/07, which sets out the composition of the French Language Health Service Advisory Council, was published in the Ontario Gazette and is now law. Pursuant to subsection 14(3) of the Local Health System Integration Act, the Minister of Health and Long-Term Care required to establish a French Language Health Services Advisory Council to advise the Minister about health and service delivery issues related to francophone communities, and the priorities and strategies for the provincial strategic plan to those communities.

Regulation 162/07 lists the seven organizations from which the Council members will be appointed. A copy of the regulation is included in the appendices.

### **2.2 Regulated Health Professions Act, 1991**

May 5, 2007, the Minister announced a proposal of amendments to the Health System Improvements Act to ensure that patients have easier access to information to make informed choices about their health care providers. Through the amendments it has tabled, the government will be proposing changes to existing provisions of the *Regulated Health Professions Act, 1991* including:

- Posting on a health regulatory college's website:
  - findings of malpractice and professional negligence against one of its members
  - all matters referred to its discipline committee
  - every suspension or revocation of a member's certificate of registration
- Where a health care professional has been found guilty of any offence, he or she will be required to report this to their regulatory college. If the offence relates to the health care professional's suitability to practice, the health regulatory college would then make the subsequent finding of professional misconduct public on its website.
- Ensuring patients have access to information on discipline and incapacity decision a regulatory college makes by requiring the posting of decision summaries on the college's website. This information would no longer be automatically removed from the web site after six years.

In addition to these changes, the government is announcing that it intends to move forward with a regulation to require hospitals to inform patients when errors occur as well as hospital-level reporting of critical patient safety measures to the public. In partnership with leaders in the hospital sector, including the Ontario Hospital Association, the government will work to establish a standard approach to this public reporting.

### **3.0 Central LHIN Updates**

#### **3.1 2006/2007 4<sup>th</sup> Quarter Report (APPENDIX 3.1)**

Central LHINs 2006/2007 4<sup>th</sup> Quarter Report was submitted to the Ministry of Health and Long-Term Care on April 30, 2007. A copy of the submission is included in the appendices. Schedule D includes an update on Wait Times.

#### **3.2 Compliance Declaration (APPENDIX 3.2)**

A signed Compliance Declaration for May 2007 that confirms that Central LHIN has complied with all laws, rules, regulations and financial covenants is attached in the appendices.

#### **3.3 2007/2008 Business Plan**

Central LHINs 2007/2008 Business Plan that includes accountabilities as outlined in the Accountability Agreement has been updated and will be added to the Board mailing as part of the CEO Report when the Accountability Agreements are made public.

#### **3.4 Doorways to Care Proposal**

The Doorways to Care Proposal was presented to the Board on April 24, 2007 and was to be brought forward for Board approval in May. To date, the Ministry of Health and Long-Term Care has not confirmed LHIN funding allocations. In addition, a decision making framework is being developed to assist the Board with respect to proposals coming forward for approval. The proposal will be brought back for Board approval at a later date.

#### **3.5 Diversity & Inclusion Workshop**

Central LHIN will host a Diversity and Inclusion Workshop on May 30<sup>th</sup>, 2007 at 8:30 – 4:00 p.m. at Villa Colombo. A broad range of health care providers will share their approaches and successes and help to identify system level strategies in this area.

The workshop is designed to be interactive, with a designated morning learning session with participants visiting multiple resource booths, and an afternoon session based on principles of open space issue self selection. We are also having some non-health sector based speakers to enhance the thinking of the day.

The goals of the day articulated for our stakeholders are as follow;

- Participate in setting goals for a Diversity and Inclusion Advisory Group
- Help recognize diversity and strengthen inclusion in our health system
- Share ideas and celebrate successes

This is the kick off to our creation of a Central LHIN Diversity and Inclusion Advisory Group (an ‘enabler’ group, as committed to in our IHSP). Expressions of interest in serving on the group will be offered to participants at the end of the day.

### **3.6 Palliative/End-of-Life Care Network**

A Transition Steering Committee was struck in February 2007 to plan the development of a single Palliative Care Network for the Central LHIN. This includes the design, and an implementation plan. The Steering Committee is made up of 13 members including hospices, nurses, advanced care planners, volunteers, community practice physicians, hospitals, LTC homes, Regional Cancer Program, Central CCAC, Toronto Palliative Care Network, Palliative Care Network for York Region, and the North Simcoe Muskoka Palliative Care Network. The Committee is chaired by the Central LHIN.

The Committee has developed a draft vision, mandate, values, principles, general membership, and activities for the Network. The proposed draft mandate for the new Network is “a partnership of palliative care providers, care givers, and other interested parties that will provide leadership to build on existing systems to promote service innovations, integrate service delivery through linkages and mutual learning from best practices, and continually improve hospice palliative care”. The Committee has designed a draft structure for the Network. This information will be taken to the broader stakeholder group on June 13, 2007 for feedback. It is expected that a proposal with an implementation plan will be presented to the Board for consideration in July 2007.

### **4.0 TRANSFER PAYMENT AGENCIES**

#### **4.1 Stevenson Memorial Hospital (APPENDIX 4.1)**

At the recommendation of the Ministry of Health and Long-Term care, an expert panel was convened to provide advice about the provision of maternity care services at Stevenson Memorial Hospital. The expert panel submitted their report to the Stevenson Memorial Hospital Board of Directors and Community Advisory Committee on May 2, 2007. A press release from Stevenson Memorial Hospital is included in the appendices. The Expert Panel Report is available on the Hospital’s website at: <http://www.smhosp.on.ca/files/ExpertPanelReport.pdf>.

A letter was received from Dr. Nigel Gripper dated May 9, 2007 requesting input and comments with respect to the Regional Collaborative Model for Maternity Care as recommended by the Expert Panel. A copy of the letter is included in the appendices.

Central LHIN acknowledged receipt of the expert panel report in a letter dated on maternity services at Stevenson Memorial Hospital. Central LHIN’s comments were provided from the perspective of the Integrated Health Services Plan (IHSP), and the Interim Process and Criteria for Integration Decisions recently approved by the Central LHIN Board. A copy of the letter is attached.

The Community Advisory Committee’s recommendations are also available at: [http://www.smhosp.on.ca/community\\_advisory\\_committee\\_cac/index.html](http://www.smhosp.on.ca/community_advisory_committee_cac/index.html)

#### **4.2 York Central Hospital Proposal - Vaughan Health Care Foundation (APPENDIX 4.2)**

York Central Hospital submitted a proposal to the Vaughan Health Care Foundation to form a partnership framework and joint steering committee. In a letter dated May 4, 2007, Mr. DeGasperi, Acting Chairman of the Board, Vaughan Health Care Foundation expressed interest to continue discussions with York Central Hospital regarding potential services identified in the proposal, as quickly as possible, with the objective of concluding and formalizing a relationship where York Central could potentially provide some ambulatory care services collocated with the Vaughan Community Health Centre.

#### **4.3 Humber River Regional Hospital – Humber River Health Coalition (APPENDIX 4.3)**

On April 25, 2007, a petition signed by over 5,000 individuals supporting the Humber River Health Coalition was presented in the Ontario Legislature asking for a review and open public discussion of the Humber River Regional Hospital Board's decision to close and/or relocate hospital services. A press conference was held on April 25, 2007 at Queen's Park. A copy of the press release is included in the appendices.

The Humber River Health Coalition is advocating for a transparent consultation process between the Humber River Regional Hospital and the community that it serves, especially when major decisions are being made. Representatives of the Humber River Health Coalition explained that they would like to have the Humber River Regional Hospital Board act more transparently and accountably in choosing a site for their new hospital.

#### **4.4 IHSP Review by Mental Health Associations (APPENDIX 4.4)**

A letter dated May 3, 2007 was received from Addictions Ontario, the Canadian Mental Health Association Ontario, the Centre for Addiction and Mental Health, and the Ontario Federation of Community Mental Health and Addictions Programs. Also attached was a report titled: *A Focus on Addictions and Mental Health: Review of LHIN Integrated Health Service Plans*. A review was conducted to assess the extent to which the 14 LHIN IHSPs addressed addiction and mental health issues. The report includes highlights of what is working well and what needs to be done to strengthen services and supports. It also includes recommendations relevant to the LHINS, Health Service Providers and the Ministry of Health and Long-Term Care. The letter and report are included in the appendices.

The report has been referred to the Mental Health Advisory Group for their review and consideration.

Respectfully submitted,



Hy Eliasoph  
CEO

**CEO REPORT  
MAY 22, 2007  
APPENDICES**

**APPENDIX 1.1**

News Release – Vaughan Health Care Centre

**APPENDIX 1.2**

- News Release - Wait Times Funding Announcement
- Backgrounder – Improving Access to Five Key Health Care Surgeries and Procedures

**APPENDIX 1.3**

Celebrating Innovations in Health Care Expo – May 23/24, 2007

**APPENDIX 2.1**

Ontario Regulation 162/07 – French Language Health Services Advisory Council

**APPENDIX 3.1**

2006/2007 4<sup>TH</sup> Quarter Report

**APPENDIX 3.2**

Compliance Declaration – May 22, 2007

**APPENDIX 4.1**

- Stevenson Memorial Hospital Press Release – Expert Panel Presents Innovative Solution to Stevenson Memorial Hospital
- Letter from Dr. Nigel Gripper to Central LHIN requesting a response to the Expert Panel Report
- Letter from Central LHIN to Dr. Nigel Gripper re Expert Panel Report

**APPENDIX 4.2**

Vaughan Health Care Foundation – Letter to York Central Hospital

**APPENDIX 4.3**

Humber River Health Coalition Press Release – April 25, 2007

**APPENDIX 4.4**

- Letter - IHSP Review by Addictions Ontario, the Canadian Mental Health Association Ontario, the Centre for Addiction and Mental Health, and the Ontario Federation of Community Mental Health and Addictions Programs
- Report - A Focus on Addictions and Mental Health: Review of LHIN Integrated Health Service Plans